

Marking to market versus taking to market

Guillaume Plantin¹ Jean Tirole²

¹Sciences Po

²TSE & IAST

Introduction

- Accounting statements are the primary source of verified information that firms provide to their stakeholders
- Important ingredient of corporate governance
- **Historical cost:** Balance-sheet items remain at entry value regardless of accruing market data
- **Fair value:** *“The price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.”* (International Financial Reporting Standards 13)

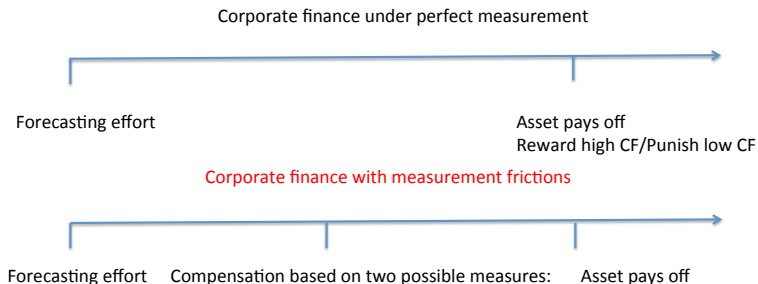
Introduction

- The goal of this paper is to offer a framework for the study of accounting measures that builds on the primitive ingredients of information economics
- We introduce accounting measurements as important corporate governance tools
- We determine the extent to which they should reflect market data
- Focus on the mutual feedback between the design of privately optimal measurements by firms, and the efficiency of the secondary market for the items in their balance sheets

Introduction

- Starting point: Firm modelled as a principal-agent relationship
- **Moral hazard**: the agent secretly exerts effort to figure out the best of two projects (**forecasting effort** or costly information acquisition)
⇒ If cash flows were observable, reward high CFs, punish low CFs
- We add a measurement friction to this standard corporate-finance framework: agent's utility must be determined **before the CF is observed**
- The optimal mechanism then optimizes over the measurement of the future CF used as a contractual input

Marking to market and/or taking to market



Marking to market: Compensation based on (noisy) market data for similar projects

Taking to market: Compensation based on the (costly) resale of the project to an informed buyer

We study this setup in three steps

- ① Partial equilibrium: Optimal contract with exogenous quality of market data and exogenous resale costs
- ② Endogenous resale prices (Imperfect competition among informed buyers)
- ③ General equilibrium with endogenous liquidity (ease of reselling assets and informativeness of price signals are equilibrium outcomes)

1. Optimal contract in an exogenous environment

Optimal contract in an exogenous environment

- $t = 0, 1, 2$
- A firm is comprised of a principal and an agent
- Firm initiates a project at date 0 that pays off at date 2
- Risk-neutral principal does not discount time
- Agent
 - is cashless
 - derives utility at date 1 only
- The principal can provide the agent with utility $u \in [0, 1]$ at the monetary cost u at date 1

Optimal contract in an exogenous environment

- Principal=outsiders (diffuse shareholders, arm's length creditors, prudential supervisor in the case of financial institutions)
- Agent=insiders (controlling blockholders, directors, top managers)

Interpretations of the date-1 utility transfer u

- Rents from office:
 - Private benefit from continuation/expansion versus downsizing/liquidation [Private benefit = 1; NPV = 0 say]
 - Private benefit from remaining in control
- Managerial compensation [$u \in [0, 1]$ simple way of capturing risk aversion]

Optimal contract in an exogenous environment

Moral hazard

- Agent must select the project type among two available types
- One type pays off h , the other $l < h$. Common prior 50/50
- Before selecting a project type, the agent receives a private signal about the payoff of each type
- The private signal matches the true payoffs with probability p if the agent behaves and $p - \Delta p$ if he shirks

$$\frac{1}{2} \leq p - \Delta p < p < 1$$

- Behaving costs a private benefit b to the agent

$$\beta \equiv \frac{b}{\Delta p}$$

Optimal contract in an exogenous environment

Available measurements (1)

- A public signal $s \in \mathbb{R}$ is available at date 1. The distribution of this signal conditional on a payoff $y \in \{h; l\}$ admits a continuous density $f_y(s)$ such that

$$\frac{f_h(s)}{f_l(s)}$$

is strictly increasing

- Public signal - Publicly observable transaction data for assets that are comparable to that chosen by the agent

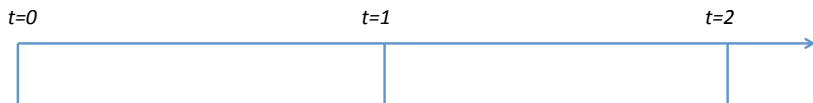
Optimal contract in an exogenous environment

Available measurements (2)

- The principal can also allow the agent to sell the asset at date 1
- At date 1, the firm receives bids for the project
- The agent privately observes the bids received by the firm
- The principal observes only whether the asset is sold and the price at which it is sold
- Bids for a project with payoff $y \in \{h; l\}$ smaller than y
- A firm with a good project receives k bids with prob. q_k . Bids $> l$

Optimal contract in an exogenous environment

Timeline



- Principal and agent sign a contract
- Agent exerts forecasting effort and selects a project type

- Public signal s
- Agent privately observes, and reports bids
- Asset can be sold
- Agent consumes

Asset pays off

Optimal contract in an exogenous environment

Assuming that the principal can commit, we solve for the mechanism that

- induces the agent to behave
- at the smallest expected cost for the principal

Optimal contract in an exogenous environment

(Optimal contract.) The optimal incentive-compatible contract (if any) is characterized by a threshold σ and a reservation price r such that:

- if the signal is above σ , then the agent receives utility 1;
- if the signal is below σ , then the principal allows the agent to sell the asset above the reserve price r , and provides utility 1 if the sale is executed;
- the agent receives zero utility otherwise.

Either the reserve price satisfies $r > l$, or all bids strictly above l are accepted, in which case we adopt the notation $r = l^+$.

Properties of the optimal contract

H distribution of the highest bid for a good project

The “cost of capital” (=expected payment to insiders) at the optimal contract is

$$\underbrace{p\beta}_{\text{Second-best cost (payoff observable at date 1)}} + \underbrace{1 - F_l(\sigma)}_{\text{Cost of rewarding for luck}} + \underbrace{pF_h(\sigma) \int_r^h (h - t)dH(t)}_{\text{Resale cost}}$$

Cost of imperfect measurement

Properties of the optimal contract

The IC contract (σ, r) that minimizes this cost is determined by two conditions:

- An incentive-compatibility constraint:

$$\Delta p \left[\underbrace{\int_{\sigma}^{+\infty} (f_h - f_l)}_{\text{Incentives from MTM}} + \underbrace{[1 - H(r)]F_h(\sigma)}_{\text{Incentives from TTM}} \right] = b$$

or

$$F_l(\sigma) - H(r)F_h(\sigma) = \beta$$

- A first-order condition:

$$\frac{f_h(\sigma)}{f_l(\sigma)} = \frac{p(h - r) + 1}{p(h - r) + p \int_r^h (h - t) dH(t)}$$

Indifference between MTM and TTM at the margin

Implementation with an accounting measure

- A date-1 accounting measure is a valuation of the project equal to:
 - the resale proceeds if the project was resold at date 1
 - a value $m(s)$ otherwise, where $m(\cdot)$ is increasing in the public signal s
- Suppose that an accounting measure satisfies $m(\sigma) = r$
- A mechanism that transfers utility to the agent from the principal if and only if the book value of the firm is larger than r at date 1 implements the optimal contract

Construction of such an accounting measure

- Distribution $D_s(x)$ of the resale price conditional on a signal s :

$$D_s(x) = \frac{pf_h(s)H(x) + (1-p)f_l(s)L(x)}{pf_h(s) + (1-p)f_l(s)}.$$

- Let $m_\alpha(s)$ the unique solution in m to $D_s(m) = 1 - \alpha$
= resale price that can be exceeded with probability α
- α is the *degree of conservatism* of the accounting measure
- $m_\alpha(\sigma) = r$ with degree of conservatism α such that

$$\alpha = \frac{pf_h(\sigma)[1 - H(r)]}{pf_h(\sigma) + (1-p)f_l(\sigma)}$$

2. Endogenous resale price

Endogenous resale price

- Unit-mass continuum of ex-ante identical firms facing the same problem as the previous one
- Do not observe each other's project choice
- Mass λ of potential buyers
- Each buyer randomly matched to a firm at date 1 and privately observes the payoff from its project, then bids **without observing the number of other buyers matched to that firm**
- Matching technology is such that a firm is matched with k buyers with probability q_k

Endogenous resale price

- We construct equilibria with incentive-compatible contracts
- Each firm designs a contract (σ, r) such that the agent is rewarded if the signal is above σ , or if it is below σ and he manages to sell the asset at some price larger than r . Anticipating such contracts (but without observing them), informed buyers place bids for the good project type according to a distribution with c.d.f. S
- An equilibrium is then a triplet (σ, r, S) such that:
 - Each firm finds the contract (σ, r) optimal given S
 - Each buyer is indifferent between each bid for a good project in the support of S

Endogenous resale price

Key insight

- In equilibrium, informed buyers always bid above their (correct) anticipation of the equilibrium reserve price r set by firms
- Thus the equilibrium probability that a sale fails to go through is only due to the matching failure:

$$H(r) = q_0$$

and the equilibrium cut off σ must satisfy the IC constraint:

$$F_l(\sigma) - H(r)F_h(\sigma) = F_l(\sigma) - q_0F_h(\sigma) = \beta$$

Endogenous resale price

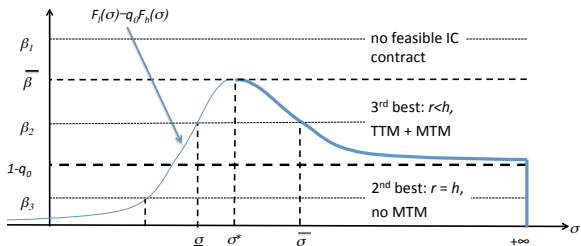
What about the reserve price then?

- The reserve price then must adjust so the first-order condition (indifference between MTM and TTM at the margin) holds:

$$\frac{f_h(\sigma)q_0}{f_l(\sigma)} = \frac{1 + \frac{1}{p(h-r)}}{1 + \frac{\lambda q_1}{q_0(1-q_0)}}$$

- There are several self-fulfilling degrees of liquidity in the resale market corresponding to several degrees of marking to market σ

Equilibria



Equilibria for three values of β

(Equilibria with endogenous sale price.) If $\beta > \bar{\beta}$, there is no equilibrium with incentive-compatible contracts. If $\beta \leq \bar{\beta}$,

- there exists a unique equilibrium in which the contract $(\bar{\sigma}, \bar{r})$ is such that $f_h q_0 / f_l \geq 1$. If $\beta > 1 - q_0$, then $\bar{\sigma}$ is finite and $\bar{r} < h$. If $\beta \leq 1 - q_0$, the equilibrium contract consists in selling the good asset at price h with probability $\beta / (1 - q_0)$ (second-best)
- There also exists a unique equilibrium in which the contract $(\underline{\sigma}, \underline{r})$ is such that $f_h q_0 / f_l < 1$. It is such that $(\underline{\sigma}, \underline{r}) \leq (\bar{\sigma}, \bar{r})$

- Equilibrium $(\underline{\sigma}, \underline{r})$ generates a higher cost of capital than $(\bar{\sigma}, \bar{r})$. More rewards for luck, more distressed prices
- Thus there is the possibility of excessive marking to market with rare but deep-discounted resales

Inefficient (MTM intensive) equilibrium is unstable

- Illiquid equilibrium is unstable. If force firms to be an ϵ more conservative, equilibrium switches to more liquid one
- Under the implementation with an accounting measure, this amounts to imposing a sufficiently high degree of conservatism
- With exogenous λ , the liquid equilibrium is constrained efficient

3. Endogenous liquidity

Endogenous liquidity

- Finally, we endogenize liquidity λ through a free-entry condition
- Continuum of initially uninformed potential buyers with arbitrarily large mass
- By incurring $\kappa > 0$, each of them can become able to privately observe the payoff of its project once matched to a firm
- The mass of informed buyers is now an equilibrium outcome λ
- Competitive uninformed buyers
- λ affects $(q_k(\lambda))_{\{k \in \mathbb{N}\}}$ and $F_h(\cdot, \lambda)$, $F_l(\cdot, \lambda)$ as follows

Endogenous liquidity

(Regularity conditions for the matching process.) $q_{k+1}(\lambda)/q_k(\lambda)$ increases in λ for all k , and $q_1(\lambda)/[q_0(\lambda)(1 - q_0(\lambda))]$ is increasing

- Satisfied, for example, with an urn-ball process where $q_k(\lambda) = \lambda^k e^{-\lambda}/k!$

(Informed trading generates better market data.) For all (s, λ) ,

$$f_l(s, \lambda) \frac{\partial F_h(s, \lambda)}{\partial \lambda} \leq \min \left\{ 0; f_h(s, \lambda) \frac{\partial F_l(s, \lambda)}{\partial \lambda} \right\}$$

- We offer microfoundations in the following

Endogenous liquidity

- An equilibrium with entry is a triplet (σ, r, λ) such that
 - (σ, r) defines an equilibrium in the sense of the previous section given λ
 - Potential buyers are indifferent between becoming informed or not given (σ, r, λ)

$$\frac{f_h(\sigma, \lambda)q_0(\lambda)}{f_l(\sigma, \lambda)} = \frac{1 + \frac{1}{\rho(h-r)}}{1 + \frac{\lambda q_1(\lambda)}{q_0(\lambda)(1-q_0(\lambda))}},$$

$$F_l(\sigma, \lambda) - F_h(\sigma, \lambda)q_0(\lambda) = \beta,$$

$$\rho F_h(\sigma, \lambda) \frac{q_1(\lambda)(h-r)}{1-q_0(\lambda)} = \kappa$$

- We are interested in stable equilibria ($f_h q_0 / f_l > 1$)

(Existence of a stable equilibrium.) If, other things being equal, κ is sufficiently small, then there exists a stable equilibrium

Endogenous liquidity

- In the previous section, with inelastic λ , stable equilibria were constrained-efficient. Imposing a higher cut-off σ' was counterproductive
- No longer so when λ responds elastically to firms' behavior:

(Excessive marking to market under laissez-faire.) If $\sigma' > \sigma$ is sufficiently close to σ , then

- 1 There exists an incentive-compatible equilibrium with σ' -contracts
- 2 Such equilibria feature a lower cost of capital than under laissez-faire. There are more informed buyers, firms set more aggressive reserve prices, bidders bid more aggressively, and market signals are more informative

Intuition

- Firms fail to internalize the positive externalities that they create for each other when TTM \rightarrow excessive MTM
- Forcing more TTM induces more liquidity (higher λ), which both lead informed buyers to bid more aggressively (TTM more efficient) and improves the quality of market data (MTM more efficient)
- So much so that firms can use higher reserve prices in equilibrium
- Again, implementation with a lower bound on the degree of conservatism

Microfoundation I for $F_h(\cdot, \lambda)$, $F_l(\cdot, \lambda)$

Misclassification risk

- REE: all asset resales take place at date 1 but each firm can condition its own resale decision on the observation of transactions by other firms
- When endowed with an asset of type $k \in \{1; 2\}$, a firm assigns a fraction ρ of any sample of assets in category k to category k , and mistakenly, a fraction $1 - \rho$ to the other category
- Accuracy of its classification ρ has increasing density $g(\rho)$ over $[0, 1]$
- A firm does not observe its ρ
- i.i.d. across firms

Microfoundation I for $F_h(\cdot, \lambda)$, $F_l(\cdot, \lambda)$

Misclassification risk

- A firm's signal s is then the fraction of resold assets to which it assigns the same type as its own asset and has conditional densities:

$$f_h(s) = f_l(1 - s) = g(s),$$

and

$$\frac{f_h(s)}{f_l(s)} = \frac{g(s)}{g(1 - s)}$$

- In this case λ affects cost of TTM not that of MTM (signal independent of λ)

Microfoundation II for $F_h(\cdot, \lambda)$, $F_l(\cdot, \lambda)$

Idiosyncratic risk

Here both TTM and MTM become more efficient as λ increases

- Idiosyncratic shock: Payoff of firm i $y + z_i$ where z_i has a log-concave density
- only firm and matched buyers observe z_i , outsiders do not (observe only resale price)
- We need l -payoff assets to be occasionally resold, otherwise signal is perfectly informative (no misclassification):
 - with probability γ , firm observes y
 - small gains from trade, so wants to sell l -asset when discovers that $y = l$
- competitive uninformed buyer bid l (to be checked)

Microfoundation II for $F_h(\cdot, \lambda)$, $F_l(\cdot, \lambda)$

Idiosyncratic risk

- Observe, say, one transaction (or a finite number)
- Outcome:
 - resell when $y = l$ and payoff is discovered (but $u = 0$)
 - resell when $y = h$ iff payoff is not discovered and $s < \sigma$, i.e. solely for measurement purposes (discount swamps gains from trade).

Conclusion

- Standard corporate finance model with measurement frictions where both contracts and quality of market data are the endogenous outcome of optimizing behaviors
- Gains trading and MTM outcome of optimal accounting
- Laissez-faire leads to insufficient conservatism—firms free ride on the liquidity created by other firms' TTM
- Imposing a higher degree of conservatism makes both taking to market and marking to market more efficient and reduces firms' cost of capital